**BUDGET UNIT: CENTRAL COLLECTIONS (AAA TCC)** 

### I. GENERAL PROGRAM STATEMENT

Central Collections is a division of the Treasurer-Tax Collector. The division's purpose is to centrally coordinate the county's collection functions by providing a collection service for the county, as well as to provide accounting and collections of court ordered payments. Total collections by the division are estimated at \$31.0 million for 2003-04. The majority of these collections are from court-ordered fines and the Arrowhead Regional Medical Center's delinquent accounts receivable.

#### II. BUDGET & WORKLOAD HISTORY

	Actual 2001-02	B u d g e t 2002-03	Actual 2002-03	B u d g e t 2003-04
Total Appropriation	5,175,474	6,894,549	5,786,056	7,932,320
Total Revenue	6,711,371	6,894,549	6,968,201	7,932,320
Local Cost	(1,535,897)	-	(1,182,145)	-
Budgeted Staffing		93.9		93.5
Workload Indicators				
Total collections (\$)	30,004,855	26,000,000	30,693,954	31,000,000
Open accounts	270,826	Not Available	351,832	350,000
Assigned accounts	174,716	Not Available	204,449	192,000

Actual costs for 2002-03 reflect a savings in salaries and benefits due to open positions during the year and a savings in services and supplies due to decreased professional services expenses.

Revenues exceeded budget due mainly to increased Court collection fees.

### III. HIGHLIGHTS OF BOARD APPROVED CHANGES TO BUDGET (see attachments for detailed changes)

### **STAFFING CHANGES**

Budgeted Staffing decreased by a net 0.4 positions and is funded with existing resources. Staffing changes include the following:

- (1) Increase 1.0 new Programmer Analyst III position to support the increased workload and general programming updates and modifications and specific programming projects such as the HIPAA, AB3000 and SB1732 implementations.
- (2) Increases of 3.1 positions (1.1 Collections Officers, 1.0 Fiscal Clerk II and 1.0 Public Information Clerk) filled during the year due to increased workload.
- (3) Decreases of 3.5 positions (1.0 Supervising Accountant II, 2.0 Public Service Employees (PSEs) and 0.5 Supervising Fiscal Clerk I) that are no longer needed as a result of organizational changes in the Accounting Section.
- (4) Decrease 1.0 vacant budgeted Supervising Accounting Technician position that was not in recruitment per Board direction during budget adoption.

## **PROGRAM CHANGES**

As a result of collections increasing to an expected \$31.0 million for 2003-04, the department's services and supplies expenses will also increase. Specifically, County Counsel expenses are expected to be \$51,000 higher than the 2002-03 budget, other professional services (Columbia Ultimate Business Systems) are expected to be \$29,000 higher than the 2002-03 budget, and non-inventoriable equipment is expected to be \$46,000 higher than the 2002-03 budget.

# TREASURER-TAX COLLECTOR

GROUP: Fiscal

**DEPARTMENT: Treasurer-Tax Collector - Central Collections** 

FUND: General AAA TCC

FUNCTION: General ACTIVITY: Finance

2002-03 Actuals	2002-03 Approved Budget	2003-04 Board Approved Base Budget	2003-04 Board Approved Changes to Base Budget	2003-04 Final Budget
3,658,257	4,429,885	4,726,898	167,548	4,894,446
1,724,522	2,061,387	2,066,346	131,663	2,198,009
61,497	61,497	48,290	-	48,290
-	-	-	100,000	100,000
341,780	341,780	340,565	351,010	691,575
5,786,056	6,894,549	7,182,099	750,221	7,932,320
55,087	107,977	107,977	(57,006)	50,971
6,693,555	6,525,072	6,812,622	772,585	7,585,207
97,867	100,000	100,000	13,156	113,156
121,692	161,500	161,500	21,486	182,986
6,968,201	6,894,549	7,182,099	750,221	7,932,320
(1,182,145)	-	-	-	-
	93.9	93.9	(0.4)	93.5
	3,658,257 1,724,522 61,497 - 341,780 5,786,056  55,087 6,693,555 97,867 121,692 6,968,201	Actuals         Approved Budget           3,658,257         4,429,885           1,724,522         2,061,387           61,497         61,497           -         -           341,780         341,780           5,786,056         6,894,549           55,087         107,977           6,693,555         6,525,072           97,867         100,000           121,692         161,500           6,968,201         6,894,549           (1,182,145)         -	2002-03 Actuals         2002-03 Approved Budget         Board Approved Base Budget           3,658,257         4,429,885         4,726,898           1,724,522         2,061,387         2,066,346           61,497         61,497         48,290           -         -         -           341,780         341,780         340,565           5,786,056         6,894,549         7,182,099           55,087         107,977         107,977           6,693,555         6,525,072         6,812,622           97,867         100,000         100,000           121,692         161,500         161,500           6,968,201         6,894,549         7,182,099           (1,182,145)         -         -	2002-03 Actuals         2002-03 Approved Budget         Board Approved Base Budget         Changes to Base Budget           3,658,257         4,429,885         4,726,898         167,548           1,724,522         2,061,387         2,066,346         131,663           61,497         61,497         48,290         -           -         -         -         100,000           341,780         341,780         340,565         351,010           5,786,056         6,894,549         7,182,099         750,221           55,087         107,977         107,977         (57,006)           6,693,555         6,525,072         6,812,622         772,585           97,867         100,000         100,000         13,156           121,692         161,500         161,500         21,486           6,968,201         6,894,549         7,182,099         750,221           (1,182,145)         -         -         -         -

	Total Changes in Board Approved Base Budget
Salaries and Benefits	106,371 MOU.
	185,877 Retirement.
	4,765 Risk Management Workers' Comp.
	297,013
Services and Supplies	4,959 Risk Management Liabilities.
Central Computer	(13,207)
Transfers	(1,215) Incremental Change in EHAP.
Revenue	
Current Services 2	287,550 Expected increase in revenues due to increase in collections.
Total Appropriation Change	287,550
Total Revenue Change	287,550
Total Local Cost Change	<u> </u>
Total 2002-03 Appropriation 6,8	.894,549
Total 2002-03 Revenue 6,8	894,549
Total 2002-03 Local Cost	<u> </u>
Total Base Budget Appropriation 7,	,182,099
Total Base Budget Revenue 7,	,182,099
Total Base Budget Local Cost	-

# TREASURER-TAX COLLECTOR

# **Board Approved Changes to Base Budget**

Salaries and Benefits	221,484	Increase in salaries and benefits for a net 0.6 budgeted staffing increase which includes the conversion of 2.0 PSEs and step increases for existing positions.
	(53,936)	Deletion of 1.0 vacant budgeted Supervising Accounting Technician position during budget hearings.
	167,548	
Services and Supplies	149,157	Increase in costs related to County Counsel expenses, professional services, noninventoriable equipment and general office expenses.
	(17,494) 131,663	GASB 34 Accounting Change (EHAP).
Equipment	100,000	Increase to computer hardware.
Transfers	333,516	Increase in reimbursements for salaries and benefits and services and supplies costs provided by the Treasurer-Tax Collector.
	17,494 351,010	GASB 34 Accounting Change (EHAP).
Total Appropriation	750,221	
Revenue		
Fines & Forfeitures	(57,006)	Decrease in vehicle code fines.
Current Services	826,521	Increase in accounting fees for services performed for various agencies, for reimbursements for ARMC collection costs, and for fees for traffic fine collections.
	(53,936)	Loss of revenue due to the deletion of 1.0 vacant budgeted Supervising Accountant position during budget hearings.
	772,585	
State, Fed or Gov't Aid	13,156	Increase in revenues from the 10% state incentive on restitution collections.
Other Revenue	21,486	Increase in other revenues for NSF checks.
Total Revenue	750,221	
Local Cost	-	